

Appendix G: Board Motions

On March 27, 2013, the Central East LHIN Board of Directors approved the following Motions:

Be it resolved, that the Central East LHIN Board of Directors, does not approve any service changes proposed by The Scarborough Hospital in its Strategic Plan Refresh related to the consolidation of maternal newborn services or changes in surgical services.

Further, the Central East LHIN Board requires that:

Motion 1a

The Scarborough Hospital will convene a panel of physician and community leaders to review the proposed vision of TSH – Birchmount as a Centre of Excellence in Maternal Newborn and Women’s Health and the proposed surgical models for the TSH-General and TSH-Birchmount sites. The panel’s report must address the concerns and risks that have been identified by stakeholders before moving forward with any implementation activities, with a report back to Central East LHIN Board in no more than 90 days.

Motion 1b

At the same time, in partnership with the Rouge Valley Health System, local stakeholders and physician leaders, TSH is to develop a Service Delivery Model for Maternal-Child-Youth (MCY) services (which includes obstetrics, neonates and paediatrics) for the Scarborough Cluster, as well as a plan for a LHIN regional program for advanced Neonatal and paediatric care as recommended in the 2009 Hospital Clinical Services Plan and endorsed by the respective hospital boards at that time, with a report back to Central East LHIN Board in no more than 90 days.

The deliverables of this Service Delivery Model for Maternal-Child-Youth (MCY) services process will include:

- Providing an overview of the current state of Maternal-Child-Youth services within the Scarborough Cluster;
- Providing a future state for an Integrated Maternal-Child-Youth Service Delivery Model in the Scarborough Cluster that: Informs siting and sizing of in-patient and out-patient programs and volumes;
 - Includes performance goals related to access and quality;
 - Details patient demographics and need for the next five-ten years, as well as physician supply;
 - Addresses hospital consultation and emergency services coverage;
 - Identifies opportunities for integration, innovation and practice changes;
 - Identifies risk and relevant mitigation strategies;
 - Demonstrates various options considered for the future state, and a preferred option using the Central East LHIN decision making framework and other relevant analysis;
 - Includes Stakeholder input and commitment;
 - Outlines an Action Plan to implement the future state.

Motion 2

Be it resolved that the Central East LHIN Board of Directors requires that The Scarborough Hospital must submit to the Central East LHIN, any planned divestment or transfer of services to another health service provider as an integration, as defined by the Local Health Services Integration Act, 2006.

Any integration must be submitted for the Central East LHIN's consideration before implementation and must demonstrate engagement with affected stakeholders.

Motion 3

Be it resolved that the Central East LHIN Board of Directors requires that effective immediately, The Scarborough Hospital will partner with Rouge Valley Health System in a Facilitated Integration planning process to design and implement a Scarborough Cluster hospital services delivery model through:

- Integration of front-line services;
- Back office functions; and
- Leadership and/or governance.

In order to improve client access to high quality services, create a readiness for future health system transformation and make the best use of the public's investment.

With input from its stakeholders, the hospitals will submit to the Central East LHIN, for its review, a directional plan in no more than 60 days. The proposed integration Plan will be submitted to the LHIN within six months.

On June 19, 2013, RVHS and TSH Boards of Directors, at their respective special meetings, passed motions to approve a proposed Facilitated Integration Planning Framework.

TSH Board Motion:

THAT the Integration Leadership Committee recommends to the Board of Directors of the TSH and RVHS to proceed with stakeholder engagement and due diligence in order to determine what benefits a merger of two hospitals will provide to the Scarborough community.

RVHS Board Motion:

On a motion moved by D. Goulding, seconded by J. Ecker the RVHS Board of Directors approved and directed The Scarborough Hospital and Rouge Valley Health System to proceed with stakeholder engagement and due diligence in order to determine what benefits a merger of the two hospital corporations will provide to the Scarborough community. CARRIED Unanimously.

On June 24, 2013, the Central East LHIN Board of Directors approved the following Motions:

Whereas, on March 27, 2013, the Central East LHIN directed The Scarborough Hospital to partner with Rouge Valley Health System in a Facilitated Integration planning process to design and implement a Scarborough Cluster hospital services delivery model, with the hospitals submitting to the Central East LHIN, for its review, a directional plan in no more than 60 days; and,

Whereas, The Scarborough Hospital and Rouge Valley Health System have requested that the timing for the LHIN's motion 1b, related to the development of a Service Delivery Model for Maternal Child Youth (MCY) Services for the Scarborough Cluster, as well as a plan for a LHIN regional program for advanced Neonatal and paediatric care, be realigned with the Scarborough Cluster Hospitals integration planning process.